Nourishing Communities.
Restoring Dignity.
Building Futures.



IMPACT REPORT





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MESSAGE FROM THE CHAIRPERSON

DEAR STAKEHOLDERS AND PARTNERS

2024 was a defining year for SA Harvest. Against the backdrop of rising hunger and economic uncertainty, our team continued to deliver - not only food, but hope, dignity, and systemic impact.

First and foremost, I wish to extend heartfelt thanks to the SA Harvest team, led by Ozzy Nel, and to our supporters and donors across South Africa. Your generosity, and even more so - your humanity, remain the heartbeat of this organisation. Every truck that leaves our warehouse, every crate of food rescued, every meal shared, is made possible because you care enough to act.

This past year, we rescued
4.36 million kilograms of
nutritious food that would
otherwise have gone to waste.
It is equivalent to 18.7 million
meals, all delivered free of charge
to over 326 community-based

"Our mission is both urgent and hopeful: to end hunger systemically, through logistics, collaboration, and justice."

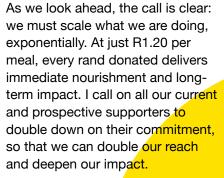
organisations across seven provinces. The meals made with the food we rescued, represents a moment of restored dignity for a person, a family, or a community.

But the impact doesn't end there. By intercepting surplus food, SA Harvest also helped protect our planet, preventing approximately 11,220 tonnes of CO₂e emissions, the same as removing 2,500 cars from the road for a year. These outcomes remind us that food rescue is not only about feeding people today, but also about safeguarding the future they deserve.

and hopeful: to end hunger systemically, through logistics, collaboration, and justice.
Together, we can ensure that no good food goes to waste and no South African goes hungry.

Our mission is both urgent

Gidon Novick Chairman, SA Harvest





MESSAGE FROM THE CEO



When I think back on 2024, I think about the people and partnerships that made our work possible. Our drivers and warehouse staff who carried the weight of millions of kilograms of food on their shoulders. Our community-based organisation (CBO) partners who, despite their own challenges, show up every day to feed and care for their communities. And our donors, funders, and corporate allies who chose to stand alongside us, trusting SA Harvest to turn their generosity into dignity and hope.

Together, we rescued over 4.6 million kilograms of food, which became 18.7 million meals delivered across the country. In doing so, we also prevented up to 11,220 tonnes of CO₂e emissions, a reminder that every act of food rescue is both a human intervention and an environmental one. These figures matter, but what they truly represent is the collective will to ensure that no food goes to waste while people go hungry.

We know our mission is not only about food, but it starts there. Food is the bridge to dignity. It is the first step that allows a child to concentrate at school, a parent to breathe easier at the end of the month, a grandmother to

cook a hot meal without shame.
From there, we can address deeper systemic challenges: broken supply chains, unemployment, and the inequities that mean abundance and hunger coexist in

our country.

This collective effort is best seen in our partnerships. Farmers and packhouses who entrusted us with their surplus. Corporates like BP Southern Africa, who fuelled our fleet and kept food moving. Logistics allies like the Road Freight Association (RFA), whose members gave time, expertise, and trucks to extend our reach. Manufacturing and retail partners who donated staples and fresh produce. And funders like Naspers Labs, who helped us link food relief to systemic change by supporting our Lusikisiki agrifood incubator. Each partnership is a thread in the larger food ecosystem we are building together. One that prioritises dignity, fairness, and resilience.

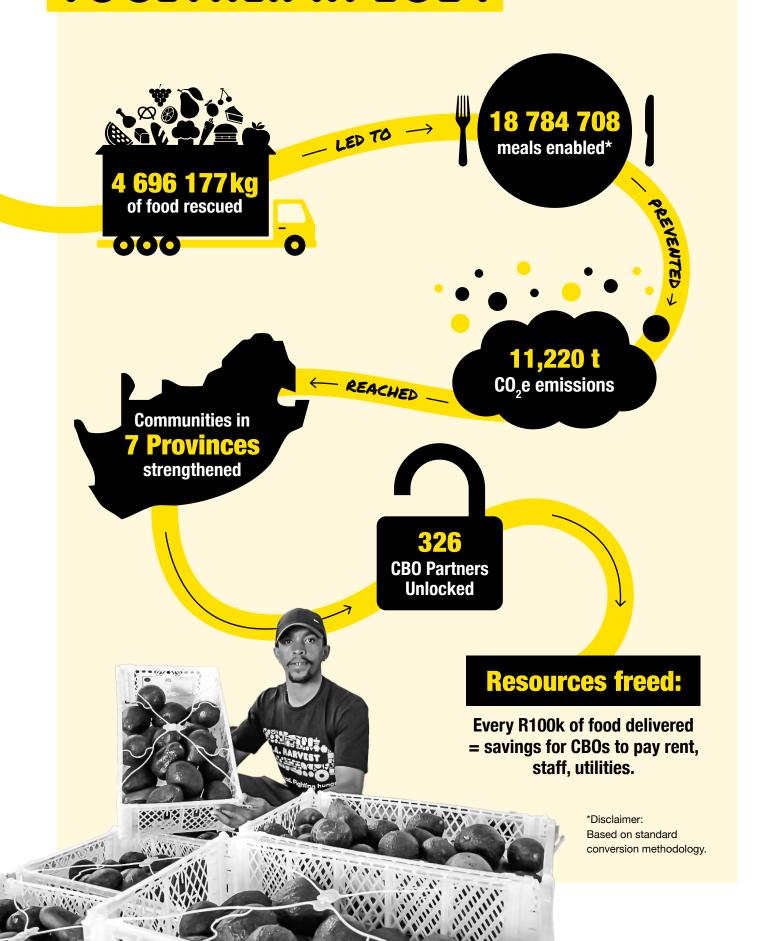
To all our partners: CBOs, corporates, farmers, logistics providers, and donors - thank you for standing with us. And to our incredible team, thank you for giving not just your labour but your hearts to this mission.

As we look ahead, my commitment is simple: to keep leading SA Harvest with integrity, humility, and hope, always anchored in the belief that real change is possible when we act collectively. Together, we are building more than supply chains, we are building chains of dignity, solidarity, and possibility.

With deep gratitude,
Ozzy Nel

Ozzy Nel
Chief Executive Officer,
SA Harvest

WHAT WE MADE POSSIBLE TOGETHER IN 2024



CLIMATE IMPACT: FOOD RESCUE = EMISSIONS AVOIDED

In 2024, SA Harvest's rescue of 4.6 million kilograms of nutritious surplus food not only nourished communities, it also protected our planet. Every kilogram of food wasted represents a double loss: the resources used to grow, transport, and process it, and the methane released when it rots in landfill. By intercepting this food and redirecting it to community-based organisations, SA Harvest avoided both.

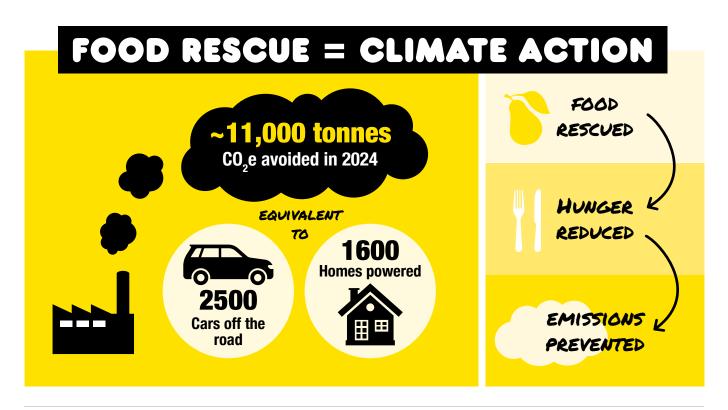
Using internationally recognised factors (product-level life cycle data and IPCC landfill methane assumptions), the climate impact of our 2024 food rescue is clear:

- 5,288 tonnes CO₂e avoided from production emissions.
- 5,932 tonnes CO₂e avoided from disposal emissions.
- Total: 11,220 tonnes CO₂e avoided.

To make this real:

- That's equivalent to taking 2,500 cars off the road for a year
- Or powering 1,600 South African homes for a year.

Food rescue is not only an act of restoring dignity. It's a climate solution. Every meal saved from waste reduces hunger while cutting emissions, reminding us that equity and sustainability are inseparable.



WHO WE ARE

OUR VISION & MISSION

Our vision is simple yet profound: a South Africa where no one goes hungry, and where surplus food is no longer wasted but becomes a lifeline of nourishment and dignity. Hunger is not a matter of scarcity, but rather a systemic failure. Every year, millions of tonnes of perfectly good food are lost while millions of South Africans go without. Our mission is to close this gap, to build a logistics system that rescues food, redistributes it to where it is needed most, and, in doing so, unlocks resilience in communities across the country.

We nourish communities, but our true mission is to restore dignity and possibility. A meal means more than calories: it means a child can concentrate at school, a parent can redirect scarce income to rent or transport, a community-based organisation can focus on programmes instead of survival. Our work is not charity; it is justice.

We believe systemic hunger requires systemic solutions. By partnering with farmers, retailers, corporates, community-based organisations, and government, we are building an ecosystem that transforms waste into hope, and logistics into impact. Together, we are rewriting the story of hunger in South Africa.

OUR MODEL

Hunger in South Africa is not caused by a shortage of food. We believe it is caused by a broken system. SA Harvest exists to repair that system by re-wiring the way surplus food moves across the country. Our model is simple in flow, but powerful in effect.



We begin with **Rescue**: saving surplus, nutritious food from farms, manufacturers, retailers, and supply chains that would otherwise go to waste.



Through **Logistics**, we apply a national fleet, cold-chain systems, and warehouse infrastructure to ensure food moves quickly and safely.



With **Delivery at no charge**, we eliminate costs for community-based organisations (CBOs), removing one of the greatest barriers to sustaining their programmes.



CBOs then translate this support into **Meals & Dignity** ensuring children can learn, elders are cared for, and families can gather around a plate of food.



Finally, this enables **Freed Resources:** every delivery allows CBOs to redirect scarce funds from food budgets to critical needs such as rent, utilities, staffing, or education.

Our model proves that logistics can be an instrument of justice, turning waste into nourishment, and nourishment into possibility.

THE GOLDEN THREAD

People often assume we're a soup kitchen. Or that we buy food and hand it out. We don't.

We don't buy food. We don't cook meals.

What we do is fix a broken system. We take food that was about to be wasted and move it (quickly, safely, and delivered with dignity) to the people who need it most.

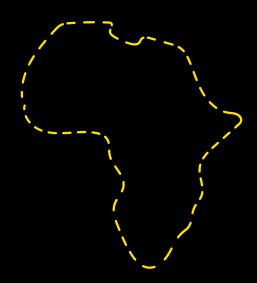
It's not charity. It's efficiency. It's logistics. It's justice.

Because when we free up food, we free up possibility. A school can pay teachers instead of food bills. A shelter can keep its doors open. A family can breathe a little easier.

That's the point: rescued food is just the tool.

Restored dignity is the outcome.

And if we keep that thread unbroken, the story of hunger in South Africa can change.



IMPACT ACHIEVEMENTS UNPACKED

In 2024, SA Harvest proved once again that surplus food is more than numbers on a spreadsheet. It is possibility, unlocked. Behind every kilogram of rescued food, every tonne of carbon prevented, and every meal enabled is a story of dignity restored.



Food Rescued





Meals with Dignity

In 2024, SA Harvest rescued 4.69 million kilograms of nutritious food from farms, retailers, and supply chains across South Africa. Food that would otherwise have ended up in landfills became life-giving nourishment. This translated into 18.7 million meal equivalents, ensuring that families could sit together around a table with dignity, not desperation.

In 2024, SA Harvest redirected surplus into 18.7 million meal equivalents, enabling families to sit together with dignity rather than desperation. Our basket skewed toward nutrient-dense vegetables (≈ 1.4 million kg of

Vitamin A-rich produce) alongside fortified staples (maize, rice, samp) and protein sources (≈ 135,000 kg) from legumes and animal products. This matters for child growth and exam readiness, anaemia prevention, and immunity, especially in households facing chronic food insecurity.

"Rescued food is our tool. Restored dignity is our outcome."



CO,e Prevented



Protecting Futures

Rescuing food is not only about feeding people today. It is also about safeguarding tomorrow. By preventing 11,222 tonnes of CO₂e emissions in 2024, SA Harvest reduced the climate impact of wasted food. Protecting the environment means protecting the futures of the very communities we serve, ensuring children can inherit a healthier, more sustainable South Africa.

"Every delivery is a double victory. We fight hunger and we fight for the planet at the same time."

Volunteer





7 Provinces Reached



National Footprint, Local Impact

SA Harvest operated in all nine provinces, working with **326 community-based organisations.** This reach matters because hunger looks different in every region (from urban centres to rural villages), and dignity is restored when support is tailored, local, and consistent. Our national footprint ensures that systemic hunger is met with systemic solutions.

"When SA Harvest delivers, it feels like the country hasn't forgotten about us."

Beneficiary



Freed Resources



Beyond Food

In 2024, SA Harvest rescued food with an estimated fair market value of R25 778 904, calculated in line with Section 18A requirements. This figure is more than an accounting entry, but rather capacity unlocked. Perhaps the most transformative outcome of 2024 was not only the meals made possible, but the resources freed for our community-based partners. Every R100,000 worth of food delivered meant that a CBO could redirect scarce funds to keep teachers in classrooms, social workers on the ground, and electricity in community halls.

"Because we don't have to buy food, we can pay our teachers. That means children not only eat, they also learn."

- Salt River High

CAMPAIGNS THAT CARRIED THE MESSAGE

ADVOCACY IN ACTION \rightarrow HUNGER IS A JUSTICE ISSUE

In 2024, SA Harvest's advocacy extended far beyond warehouses and trucks into the national dialogues shaping South Africa's food system. At every turn, we carried one consistent message: hunger is not a scarcity issue, it is a justice issue.

The Cape Town team welcomed delegates from the **Maria Marina Foundation**, celebrating the incredible impact of our partnership — from empowering local entrepreneurs through the **Entrepreneurial Incubator Programme** to providing meals for over 2,000 families.

The day concluded with a joyful visit to **Noluthando Toddlers Educare Centre** in Langa, where 50 children received nutritious meals prepared by **Sense of Taste**.

On **World Food Day** (16 October 2024), against the backdrop of research showing that more than 70% of South African households cannot afford a basic nutritious diet (*PMBEJD*, 2024), SA Harvest amplified this message nationally. Media coverage in Daily Maverick, IOL, Algoa FM, and 5FM highlighted surplus rescue as a scalable systemic solution. This was further reinforced through Standard Bank's OneFarm Share milestone, a demonstration of how private sector collaboration can translate surplus into justice.

The **Fair Cape Dairies** partnership provided a tangible case study of justice in action: surplus dairy, once destined for waste, redirected to nourish communities. Widely covered in the media, it illustrated how business and civil society can collaborate to uphold the right to food, modelling the public–private partnerships that effective policy should encourage.

Throughout the year, **thought-leadership writing** reinforced this positioning. COO Ozzy Nel's piece, "The Power of Collaboration: Rescuing Sweet

Potatoes, Nourishing Communities" (October 2024), illustrated the systemic potential of multi-sector partnerships. Founder Alan Browde's op-eds went further, framing hunger as a constitutional crisis rather than a charitable cause, anchoring SA Harvest's role as both implementer and advocate.

Broadcast platforms carried the message to mass audiences. From eNCA's All Angles to Heart 104.9FM, Channel Africa, and Lotus FM, millions heard the same core narrative: food rescue is not charity. It is justice in action.

ADVOCACY MEDIA IMPACT



~40 articles and interviews explicitly tied to policy and advocacy themes



Estimated reach:

5.5 million people
nationwide



AVE: R2.7 million, with strong positive/neutral sentiment (justice, rights, systemic framing)

Through these platforms, SA Harvest positioned itself not only as a logistics and food rescue organisation, but as a leading advocate for systemic change. The message was consistent and uncompromising: rescued food is our tool; restored dignity is our outcome.



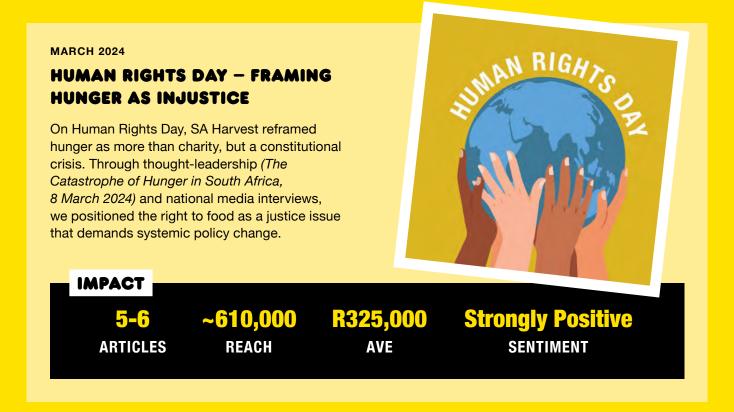
MARIA MARINA VISIT TO NOLUTHANDO TODDLERS EDUCATION CENTRE



MARKETING AND PR CAMPAIGNS

In 2024, SA Harvest maintained a powerful and consistent media presence, with campaigns and thought-leadership moments ensuring that hunger, food waste, and dignity remained at the centre of the national conversation. Each release, article, and activation carried a dual message: immediate relief through food rescue, and systemic change through advocacy.

Our campaigns extended far beyond one-off activations. Each became a proof point of our systemic model: surplus rescued, logistics mobilised, dignity restored. By aligning with national observance days, global movements, and powerful collaborations, we placed hunger, waste, and dignity firmly at the centre of South Africa's public conversation.



"By aligning with national observance days, global movements, and powerful collaborations, we placed hunger, waste, and dignity firmly at the centre of South Africa's public conversation."

MAY 2024

HEM SOUTH AFRICA DONATION - FUELLING FOOD RESCUE

In May 2024, H&M South Africa deepened its commitment to systemic food justice by donating R1 million to SA Harvest. The contribution was directed towards strengthening SA Harvest's logistics network and supporting community-based organisations on the frontlines of hunger. This partnership demonstrated how corporate resources can be channelled into long-term dignity, ensuring that surplus food is not wasted but redirected where it is most needed.





IMPACT

R1 million DONATED

ARTICLES/ **MENTIONS**

~420,000 REACH

~R210,000 100% Positive AVE

SENTIMENT

JULY 2024

MANDELA DAY - BUCKETS OF NUTRITION

Our flagship activation, the #BucketsOfNutrition Challenge, mobilised corporates, schools, and the public to pack dignity buckets filled with staple foods, hygiene items, and essentials. Flagship activations at Melrose Arch, The Pavilion, and the V&A Waterfront turned Mandela Day into a logistics chain of hope.



IMPACT

ARTICLES

1.73 million

REACH

R950,775

AVE

OCTOBER 2024

WORLD FOOD DAY - SYSTEMIC CHANGE SPOTLIGHT

On 16 October, SA Harvest amplified the urgency of South Africa's malnutrition crisis, with coverage across Daily Maverick, IOL, Algoa FM and 5FM. Partnerships with Fair Cape Dairies and Standard Bank's OneFarm Share milestone reinforced surplus rescue as a scalable systemic solution.

IMPACT

19 2.2m R1.26m

ARTICLES REACH AVE

NOVEMBER 2024

GIVINGTUESDAY - VIRTUAL FOOD PANTRY

SA Harvest launched the Virtual Food Pantry, a digital platform allowing donors to directly fund rescued food reaching vulnerable families. Aligned with the global GivingTuesday movement, the campaign achieved strong national visibility.





IMPACT

24

4m

R1.2m

ARTICLES

REACH

AVE

DECEMBER 2024

DAILY MAVERICK COLLABORATION BUCKETS OF NUTRITION

Partnering with Daily Maverick, SA Harvest extended the Buckets of Nutrition campaign to families of hospitalised children across four provinces. Over R1 million raised secured 1,950 dignity buckets, reaching some of the most vulnerable households.





IMPACT

78
MEDIA MENTIONS

8 million

REACH

117,000

MEALS ENABLED

YEAR ROUND

COLLABORATION CAMPAIGNS

- POWER OF PARTNERSHIPS

From rescuing sweet potatoes with farmers, to the Clover Mama Afrika kitchens, to the festive Cell C Rugby Legends food drop, SA Harvest's collaborative DNA was on display throughout the year. These initiatives reinforced our role as a conduit between surplus and need.

IMPACT

34

6m

R3.5m

ARTICLES

REACH

AVE



THE GOLDEN THREAD

Across Human Rights Day, Mandela Day, World Food Day, GivingTuesday, the Daily Maverick BON, and countless collaborations, the message was consistent:

2024's campaigns proved that food rescue is not charity: it is systemic intervention in action.



Rescue surplus food



Redistribute through logistics at no cost



Restore dignity and possibility



NATIONAL ACTIVATIONS HIGHLIGHTS

1

JULY 2024

MANDELA DAY 2024 - #BUCKETSOFNUTRITION CHALLENGE

In July 2024, SA Harvest transformed Mandela Day into a nationwide movement of solidarity through the #BucketsOfNutrition Challenge. Corporates, schools, community groups, and the public packed dignity buckets filled with staple foods, hygiene products, and essential items for vulnerable families.

Flagship activations at Melrose Arch (Johannesburg), The Pavilion (Durban), and the V&A Waterfront (Cape Town) turned Mandela Day into a logistics chain of hope. High-profile South Africans such as Marc Lottering joined SA Harvest teams and volunteers, amplifying the call to action.

Through the campaign, Mandela Day shifted from symbolic to systemic. Each bucket became more than a parcel of food: it was a bridge of dignity, allowing families to share a meal together, children to focus on learning, and caregivers to breathe a little easier.





A Mandela Day Initiative

IMPACT



Thousands of dignity buckets distributed nationwide



R950,775 in AVE, with strong visibility in press releases, newsletters, and thought-leadership articles



7 pieces of national coverage, reaching 1.73 million people



Dozens of corporates engaged through on-site activations and volunteer hours

The campaign cemented SA Harvest's role as a convener of collective action, proving that food rescue and redistribution can transform a day of service into a long-term investment in dignity.

WORLD FOOD DAY OCTOBER 2024

ONEFARM SHARE - 100 MILLION MEALS MILESTONE



- Standard Bank's OneFarm Share celebrated 100 million meals distributed, with SA Harvest featured as part of this milestone partnership.
- Coverage tied surplus rescue to big-picture systemic outcomes, reinforcing credibility in the agricultural sector.

WORLD FOOD DAY OCTOBER 2024

KELLANOVA & PREMIER/ KELLOGG'S TOLARAM PARTNERSHIP



- Corporate collaboration donating 130,000 servings to mark World Food Day.
- Elevated SA Harvest's role as a trusted partner in large-scale food system interventions.

4

NOVEMBER 2024

TURNING WASTE INTO WONDER

The University of Pretoria hosted the UP-Cycled Waste2Wonder event, where design students transformed Blue Ribbon bread bags from Premier FMCG into innovative upcycled products, from clothing to household items.

Competition winner Nondumiso Mthembu created a crocheted picnic blanket and cushion entirely from bread packaging and later collaborated with Mabula Embroidery to produce denim garments that combine sustainability with craftsmanship.

The initiative demonstrated the power of creativity and collaboration in turning waste into opportunity while promoting sustainable design practices.



DECEMBER 2024

DAILY MAYERICK COLLABORATION - BUCKETS OF NUTRITION

In December 2024, SA Harvest partnered with Daily Maverick to launch a special edition of the Buckets of Nutrition Campaign, focused on families of hospitalised children across four provinces. Sparked by journalist Estelle Ellis, the campaign mobilised public donations of over R1 million, alongside in-kind support from partners like H&M.

Through this collaboration, buckets were distributed in December to hospitals and clinics in Gqeberha, Johannesburg, Durban, and Cape Town. Each bucket contained nutritious staples, hygiene items, and comfort goods such as blankets and toys, ensuring that children and caregivers facing long hospital stays, chronic illness, or post-operative recovery had both sustenance and dignity during the festive season.

The initiative was deeply human in its execution:

- In Durban, buckets reached children at Victoria Mxenge and Albert Luthuli Hospitals, many of whom were recovering from burns, cancer treatments, or TB.
- In Johannesburg, buckets were distributed at Rahima Moosa Children's Hospital, Nelson Mandela Children's Hospital, Leratong Hospital, and through community partners in Orange Farm and Edenvale.
- In the Western Cape and Eastern Cape, hospital social workers — including those at Tygerberg Hospital and Dora Nginza Hospital in Gqeberha — together with partners like Missionvale Care Centre and the CHOC Foundation, ensured targeted and respectful outreach.







6

DECEMBER 2024

CELL C SOUTH AFRICAN RUGBY LEGENDS

ANNUAL FESTIVE FOOD DROP



- High-visibility national collaboration with Cell C and Rugby Legends, aligning food rescue with sport and solidarity.
- Coverage amplified SA Harvest's ability to link cultural icons (sport) with hunger relief.

YEAR ROUND

ESKORT 107TH BIRTHDAY CELEBRATION



SA Harvest featured in Eskort's 107th
 anniversary campaign, linking corporate
 milestones to surplus rescue and dignity.

IMPACT

The partnership with *Daily Maverick* demonstrated the power of aligning journalism, philanthropy, and grassroots networks. The campaign extended visibility nationally, amplified donor trust, and provided holistic relief to families during a critical period. By meeting nutritional, hygiene, and emotional needs, it underscored SA Harvest's ethos: food rescue is not just about hunger relief, but about restoring dignity and hope.



Dignity buckets secured (R500 each)

Donations from *Daily Maverick* readers and corporate partners funded nearly two thousand dignity buckets. Each bucket contained staple foods (maize meal, rice, canned proteins), hygiene products, and comfort items like blankets, toys, and clothing. Beyond immediate nutrition, the inclusion of personal care and comfort goods elevated the intervention from charity to dignity, recognising the holistic needs of families under immense stress.



Over 8 million media reach across print, online, broadcast, and social media The collaboration generated **78 media mentions across leading platforms,** including *Daily Maverick*, eNCA, Lotus FM, Chai FM, Facebook, Instagram, and X. Coverage reached more than 8 million South Africans, amplifying awareness of both food insecurity and SA Harvest's systemic solution. **Positive sentiment (56%)** highlighted the campaign's compassion and innovation, while neutral and critical mentions reinforced the urgency of systemic food reform.



Community-Level Transformation Hospital social workers reported that the initiative not only fed families but also relieved financial pressure, enabling caregivers to focus on their children's recovery rather than the next meal. Stories such as mothers in Durban's TB clinics finding stability, or caregivers in Johannesburg's Leratong Hospital expressing relief, underscored the tangible emotional impact of the campaign.



Strengthened Ecosystem Partnerships Working with Missionvale Care Centre, CHOC Foundation, AMDEC/Melrose Arch, and hospital networks ensured that distribution was respectful, efficient, and rooted in local trust. The campaign demonstrated SA Harvest's "superpower" of collaborating through trusted community partners, creating sustainable pathways for future interventions.

CORPORATE **PARTNERSHIPS**

THE COLLABORATION SPIRIT

What made 2024 extraordinary was not just the scale of food delivered, but the spirit of collaboration that underpinned every delivery. Donors and funders provided resources, with SA Harvest as the orchestrating layer, managing logistics and operations transparently. Our CBO partners delivered compassion, wisdom, and accountability.

This partnership model creates a multiplier effect:

Free food

CBOs redirect budgets to salaries, clinics, education.

Collaborative logistics

national networks ·····> meet local realities.

Shared values •

food becomes more than calories; it becomes dignity

restored.



PARTNERSHIPS THAT POWER **POSSIBILITY**

We know that no single sector can end hunger. Our partners (food producers, corporates, logistics providers, retailers, and funders), are the building blocks of a national food ecosystem that rescues surplus, redirects it with precision, and delivers it with dignity.

In 2024, these partnerships enabled the rescue and distribution of over 4.69 million kilograms of nutritious food, translating into 18.7 million meals. They also freed millions of rands in resources for communitybased organisations (CBOs), allowing them to focus on healthcare, education, and social services instead of scrambling for food.

The ecosystem works because each sector brings its unique strength:



Producers & Farmers donate surplus or partner to grow fresh produce.



Corporates & Retailers contribute funding, staples, goods, and advocacy.



Logistics & Industry Partners power the movement of food across the country.



Infrastructure Donors provide kitchens, greenhouses, and durable goods for long-term resilience.

PARTNERSHIP SPOTLIGHTS

ONEFARM SHARE (STANDARD BANK):

With SA Harvest as a key distribution partner, OneFarm Share reached 100 million meals, sourced from 25,000 tonnes of produce. More than 560 small-scale farmers gained market access and fair prices, proving that feeding people and strengthening rural economies can happen simultaneously.

TIGER BRANDS:

A cornerstone partner, Tiger Brands consistently provided staple products and funding, ensuring that SA Harvest's supply chains are anchored in reliability and scale.

ROAD FREIGHT ASSOCIATION (RFA):

RFA members contributed trucks, fuel, and expertise to move rescued food where it was needed most. Their involvement demonstrates the power of industry associations in shifting supply chains toward justice, not just profit.

нам:

Through donations of clothing, blankets, and essentials for the Buckets of Nutrition campaign, H&M reminded us that dignity is not only about food—it is about care, comfort, and humanity.



EXPANDING THE CIRCLE OF SOLIDARITY

FRESH LIFE PRODUCE & GREENHOUSE PARTNERS

With the technical support of Fresh Life Produce, SA Harvest has helped establish community greenhouses that extend far beyond immediate hunger relief. These projects empower local organisations to grow fresh produce year-round, strengthening food sovereignty, building resilience, and equipping communities with the tools to nourish themselves sustainably. Greenhouse initiatives are proof that dignity can be cultivated alongside every harvest.





BP SOUTH AFRICA

Keeping food on the move requires more than passion, it requires fuel and logistics. With the support of BP South Africa, our fleet remained on the road daily, connecting surplus food to communities across the country. Their investment in logistics capacity ensured that rescued food reached the people who needed it most: safely, swiftly, and with dignity.

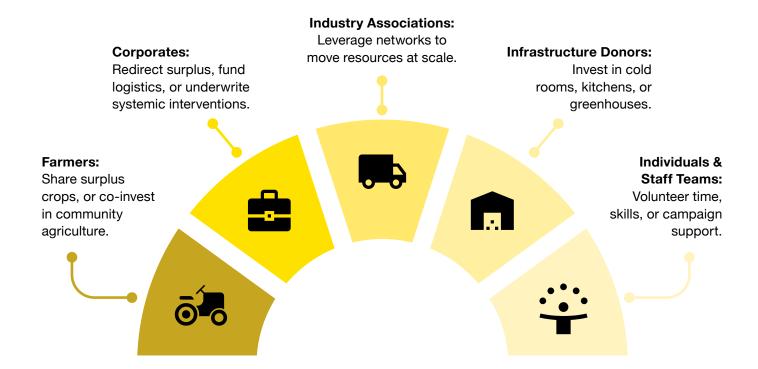
BEYOND 16 DAYS: RESTORING DIGNITY FOR GBV SURVIVORS

While the 16 Days of Activism against Gender-Based Violence raises awareness, SA Harvest, together with Boxer and Missionvale Care Centre, ensures support continues year-round. In the Eastern Cape, transformed GBV centres now provide survivors with safe spaces, donated clothing, and uplifting murals, restoring dignity and hope. Through practical action and community partnerships, SA Harvest is turning spaces of trauma into places of healing—one survivor, one dressing room, one mural at a time.





Our model proves that every sector has a role to play:



Food rescue is not charity. It is justice. By joining SA Harvest's ecosystem, partners don't just fill plates, they help rewire South Africa's food system for dignity and resilience.

AGRICULTURE AT THE HEART OF FOOD RESCUE

FARMERS FEEDING THE NATION

At the root of SA Harvest's work is agriculture. Farmers, packhouses, market agents, and agri-processors are often the first line of defence against food waste and the first allies in ensuring that fresh, nutritious produce reaches the tables of hungry South Africans.

In 2024, more than 2 million kilograms of fresh produce came directly from farms, agri-coops, and packhouses across the country. Cabbage, carrots, sweet potatoes, butternut, and plums were among the most rescued products, redirected from fields and cold storage into community kitchens instead of landfill.

For farmers, this is not only about avoiding waste. It is about restoring dignity and building resilience:

- Farmers gain access to ethical disposal of surplus, with recognition for their role in feeding communities.
- Communities receive fresh, nutrient-rich food, a direct counter to malnutrition.
- The environment benefits as food waste is prevented and CO₂ emissions reduced.





Angie Ndlovu, farm manager at AgriFresh, is a living example of agriculture's role in food justice. She donates spinach and corn to SA Harvest while leading in a male-dominated industry. Her story shows how women in agriculture are reshaping both farms and communities.

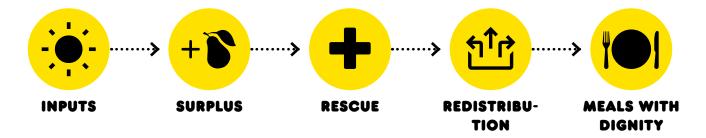
LOURENSFORD FOOD CO. & MORESTER FARMS

Leading producers like
Lourensford and Morester
Farms donated hundreds of
tonnes of produce in 2024,
ranking among the top 10
contributors to SA Harvest's
pipeline. Their generosity
demonstrates how commercial
farming enterprises can make
systemic impact.

In 2024, more than 2 million kilograms of fresh produce came directly from farms, agri-coops, and packhouses across the country.

THE AGRICULTURAL VALUE CHAIN & SA HARVEST

HOW AGRICULTURE POWERS THE ECOSYSTEM





Farmers & Packhouses

Surplus crops from fields, packhouses, and grading floors are the foundation of our work. Imperfect, over-supplied, or unsold produce that would otherwise be wasted is intercepted for redistribution.



Market Agents & Retail Agriculture Units

Partnerships with RSA Market Agency, Dutoit, JAT Fruit, and others provide access to significant streams of fresh produce.



Processors & Agri-Business

Staple producers like Premier Foods and Tiger Brands contribute dry goods and staples that complement fresh produce.



Distribution & Logistics

SA Harvest ensures the produce moves quickly and safely through our warehouses (Cape Town, Johannesburg, Durban, Port Elizabeth, and regional hubs) into CBO kitchens nationwide.



Community Impact

Fresh food translates into healthier meals, reduced hunger, and greater dignity for millions of people, while farmers are recognised as key agents of change.

WHY AGRICULTURE IS KEY

Food rescue is only possible when farmers are willing to collaborate. In 2024, agriculture partners not only saved food from going to waste, they actively strengthened South Africa's food system by:



Supporting nutritional diversity in CBO kitchens.



Reducing environmental waste (over 11,000 tonnes of CO₂e prevented).



Demonstrating that farmers are not just food producers, but also food justice champions.

FLAGSHIP CASE STUDY:

SA HARVEST YOUTH AGRICULTURE INCUBATOR (BACKED BY NASPERS LABS)

FROM RELIEF TO RESILIENCE

In 2024, SA Harvest extended its systemic work in the agricultural sector by launching the

Youth Agriculture Incubator in Lusikisiki. Backed by Naspers Labs and delivered in partnership with Agricolleges International, this programme empowered 10 previously unemployed post-graduate students with accredited training in plant production, alongside a year of practical experience in SA Harvest's food rescue operations.

HANDS-ON LEARNING + ACCREDITED SKILLS

- **12 months** of practical training in SA Harvest's Lusikisiki branch from logistics to warehouse operations and food rescue.
- National Certificate in Plant Production completed at Agricolleges International in Tzaneen.
- · Curriculum included agricultural management, quality assurance, plant production, and life skills.

TRANSFORMATIVE OUTCOMES

- 10 graduates now equipped to start their own agri-businesses.
- · Skills to improve food security in the Eastern Cape through sustainable farming.
- Graduates eager to "give back" by sharing knowledge and mentoring others.

"Most of us are motivated to start our own farms, give back to the community, and make a difference."

Nomsa Nombiba, Graduate

THE COLLECTIVE IN ACTION

- Naspers Labs: financial and programme support.
- Agricolleges International: accredited training and facilitation.
- SA Harvest: practical food rescue and logistics exposure.

"To end hunger, charity feeding must be integrated with practical solutions to systemic causes. The Lusikisiki branch does this in action."

- Alan Browde, Founder

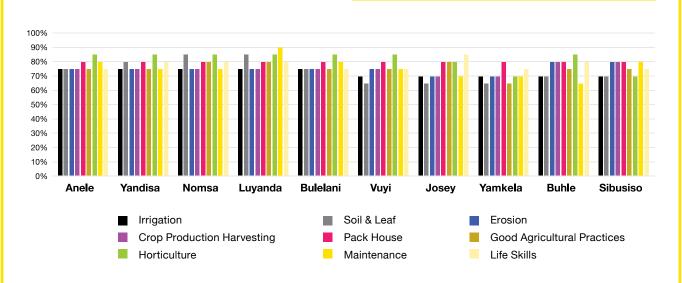
IMPACT AT A GLANCE

10 Youth Trained

National Certificate in Plant Production

Months of Practical Learning

Future Impact:
New Agri-Businesses
in the Eastern Cape



CALL TO ACTION FOR THE AGRI-SECTOR



Farmers:

Share surplus crops. Every kilogram makes a difference.



Agri-Coops:

Partner with SA Harvest to aggregate and redirect larger volumes.



Packhouses & Markets:

Channel unsold or imperfect stock into dignity, not landfill.



Agri-Business:

Fund logistics, technology, and infrastructure to scale systemic impact. TOGETHER,
WE CAN GROW
AN ECOSYSTEM
WHERE NO FOOD
IS WASTED,
NO FARMER IS
UNSUPPORTED, AND
NO FAMILY GOES
HUNGRY.

OUR PEOPLE

LEADERSHIP & GOVERNANCE

We believe that leadership is understood not only as decision-making, but as stewardship, i.e. the responsibility to safeguard an organisation's mission, values, and future. In 2024, this spirit of stewardship remained central to our work, ensuring that every action was aligned with our commitment to nourish communities and restore dignity systemically.

In January 2025, SA Harvest entered a new chapter of its journey when our Founder and CEO, Alan Browde, stepped down after years of visionary leadership. Alan's courage to imagine an organisation that rescues surplus food, activates logistics, and channels resources to where they are most needed, has left a lasting legacy. His vision has shaped a culture of innovation, humanity, and determination that continues to guide us. The Board of Directors formally expresses its gratitude for this extraordinary contribution and reaffirms that SA Harvest's mission is secure, with strong governance and stability in place.

The leadership transition was guided by clear governance principles, with the Board ensuring continuity across strategy, operations, and stakeholder engagement. Our Exco team, spanning operations, logistics, finance, beneficiary relations, procurement, and marketing, continues to work in close alignment with the Board, reinforcing transparency and accountability at every level of the organisation. This collaborative model ensures that while leadership evolves, the golden thread of our mission remains constant.

The Board itself has remained active in strengthening oversight, enhancing risk management systems, and supporting the professional development of SA Harvest's leadership team. In 2024, key priorities included deepening data-driven governance, aligning internal processes with national food security priorities, and ensuring that donor and partner contributions are stewarded with integrity and impact.

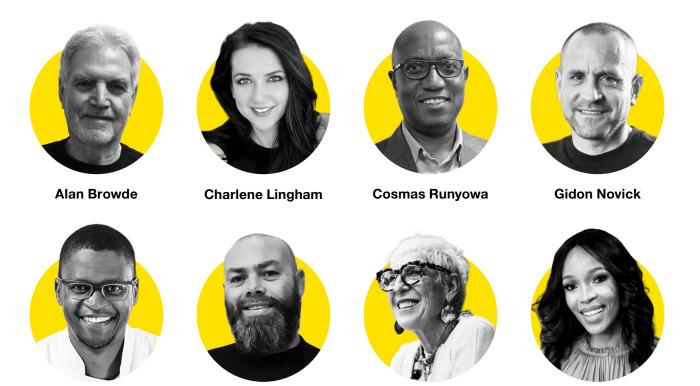
Ultimately, SA Harvest's governance approach is rooted in a belief that leadership is collective. From warehouse teams to directors, from drivers to Board members, every individual carries responsibility for advancing our vision of systemic change. This collective stewardship ensures that SA Harvest not only endures transitions, but thrives through them, resilient, accountable, and unwavering in its mission to end hunger and restore dignity in South Africa.





THE BOARD

Miles Kubheka



Ronni Kahn

Vika Shipalana

Ozzy Nel



STAFF & VOLUNTEERS

At SA Harvest, our frontline workers are the backbone of our mission. Every kilogram of rescued food and every meal restored to dignity passes through their hands.

Our Drivers are more than transporters. They are trusted faces in communities, often the first point of contact between SA Harvest and our CBO partners. They carry not just food, but respect and reliability. As one driver shared:

"When I arrive at a community kitchen, I'm not just dropping food. I'm delivering hope."

Our CBO Liaison Officers

embody the bridge between logistics and humanity. They walk alongside community-based organisations, ensuring safe, transparent, and dignified distribution. Their role is to listen, support, and strengthen the networks that make systemic impact possible.

Our Warehouse Teams keep the system moving. From sorting and storing to ensuring food safety, they are the unseen heroes behind the scenes. Their precision ensures that every item, whether fresh produce or staple goods, reaches communities in time and in dignity.

Volunteers, corporate partners, and civic groups stand alongside them, amplifying the frontline's impact during national campaigns and daily deliveries alike. "I came to help for a day," one volunteer reflected, "but I left inspired by how the SA Harvest team treats every single food item as a matter of dignity."

Our frontline workers are not just logistics staff: they are the guardians of dignity. Their daily commitment proves that systemic change begins with human hands and compassionate hearts.







"At SA Harvest, our frontline workers are the backbone of our mission. Every kilogram of rescued food and every meal restored to dignity passes through their hands."



COMMUNITY-BASED ORGANISATION PARTNERSHIPS

FROM SURPLUS TO SOLIDARITY: HOW CBOS TRANSFORM FOOD INTO HOPE

At the centre of SA Harvest's work are the community-based organisations (CBOs) that transform food into far more than sustenance. These partners are the heart of our model: leaders, caregivers, and visionaries who understand their communities intimately and respond with compassion, creativity, and resilience.

Food alone does not end hunger. It takes the courage, wisdom, and compassion of those embedded in their communities to turn surplus into solidarity. Across South Africa, SA Harvest's CBO partners are proving that hunger relief can also be a spark for dignity, resilience, and systemic change. In 2024, our support enabled local organisations, from township soup kitchens to rural farming projects, to deliver millions of meals, while freeing scarce resources for education, shelter, and healthcare. These partnerships show that rescued food is more than calories: it is connection, it is care, and it is the beginning of lasting change.

FLAGSHIP PROJECTS 2024

In 2024, SA Harvest's collaboration with CBOs ensured that millions of nutritious meals reached the people who needed them most. But the impact did not stop at hunger relief. By alleviating the daily scramble for food, CBOs were able to redirect scarce resources into education, healthcare, safe shelter, and skills development. Together, we built not just a chain of food distribution, but a chain of dignity, trust, and shared purpose.

These partnerships prove that surplus food is not waste to be discarded, it is possibility to be unlocked. And when placed in the hands of committed local organisations, that possibility grows into hope, resilience, and

"These partnerships show that rescued food is more than calories: it is connection, it is care, and it is the beginning of lasting change."



CASE STUDY 1

ITHEMBA KULUNTU

(PORT ST. JOHNS, EASTERN CAPE)

HOPE FOR THE COMMUNITY - TURNING RELIEF INTO RESILIENCE

In the deeply rural landscapes of Pondoland, where rolling hills frame some of South Africa's starkest poverty, iThemba Kuluntu — "Hope for the Community" — has become a lifeline. Serving six remote villages in the Port St. Johns region, the organisation runs soup kitchens, small-scale farms, and education projects. For many children, the plate of samp-and-beans they receive at iThemba's kitchen is the only meal of the day.

In 2024, SA Harvest's role shifted from food donor to development partner. Regular deliveries of rescued surplus food became the backbone of iThemba's feeding scheme, enabling volunteers to serve 400–500 meals each day in Cwebeni and surrounding villages. At the height of the hunger crisis, SA Harvest also facilitated the delivery of 85,536 fortified meal packs through Rise Against Hunger, ensuring that families could withstand the most fragile months.

The real transformation, however, came with systemic investment. Together with the Maria Marina Trust, Daily Maverick donors, FNB, and technical partners Fresh Life Produce, SA Harvest helped iThemba establish a community farm, greenhouse systems, and an Early Childhood Development (ECD) training hub.

- Youth Empowerment: Local young people are being trained as agri-entrepreneurs, equipped with the skills to supply school kitchens and diversify household diets.
- Women & ECD: More than 45 young women from child-headed households have completed basic ECD training. A large greenhouse with 1,400 planting pots now serves as both a teaching tool and a food-production site. Three graduates have been employed to manage the greenhouse, weaving lessons on nutrition and food growing into their daily care of children.

"This food plays a big role," said volunteer cook Nomsa Mtholi. "Some of our children go to sleep at night with nothing. Now, we are learning to grow for ourselves."

The iThemba partnership embodies SA Harvest's model: immediate hunger relief combined with pathways to resilience. What began as food distribution has become a story of systemic change — a community once on the brink of despair now cultivating hope through nutrition, skills, and solidarity.



CASE STUDY 2

TEHILLAH COMMUNITY COLLABORATIVE

(ELSIES RIVER, WESTERN CAPE)

FROM SURVIVAL TO STABILITY - RESTORING DIGNITY THROUGH FOOD AND INFRASTRUCTURE

In Elsies River, a community scarred by high unemployment, violence, and chronic hunger, Tehillah Community Collaborative has become a sanctuary. Its daily kitchen serves 500–700 meals, supported by shelters, social programmes, and rehabilitation services that offer not only relief but also the possibility of restoration.

In 2024, SA Harvest's partnership with Tehillah deepened and expanded. Weekly deliveries of rescued food provided the consistency needed for Tehillah's kitchen, freeing scarce resources to strengthen its wider programmes. But food was only the beginning. With Fresh Life Produce, SA Harvest supported the development of an on-site greenhouse, ensuring a steady supply of fresh vegetables while modelling local, sustainable food production. For the children who spend their days at Tehillah alongside their parents, a new play area was also created — a simple intervention that restored the joy of childhood in a context too often defined by struggle.

Later that year, the partnership extended to infrastructure. When Tehillah identified the urgent need for new beds in its shelters, SA Harvest mobilised its corporate donor network. Restonic (KAP Sleep Group) and Furnmart responded, donating 40 new mattresses with protective covers. When the beds arrived, residents broke into song and dance — a visceral reminder that dignity is found not only in a full stomach but also in a safe, clean place to sleep.

"These weren't just vegetables or beds," reflected SA Harvest's Zee Mapoma. "They were signs that someone cares."

By addressing both immediate hunger and the conditions in which people live, SA Harvest and Tehillah transformed survival into stability. The partnership demonstrates how surplus food can be the entry point into systemic change — a first step towards rebuilding dignity and futures in one of South Africa's most vulnerable communities.





LOGISTICS AS LIFELINE - FEEDING FAMILIES, GROWING FUTURES

In the heart of Gqeberha's Missionvale township, one of South Africa's most impoverished urban settlements, the Missionvale Care Centre provides holistic support, from healthcare and education to food relief and skills training. In 2024, SA Harvest became a key ally in strengthening and expanding this lifeline.

The partnership operated on several levels. First, regular surplus food deliveries fortified Missionvale's feeding programs, reaching hundreds of families each week. Then, in a coordinated effort with Vector, DSV, CHEP, and Habata Farm, SA Harvest orchestrated the movement of tonnes of fresh produce from farms into Missionvale. Volunteers formed human chains to unload crates, and the produce went straight into the kitchens and households of Bethelsdorp. Food that would otherwise have gone to waste.

At the same time, SA Harvest helped Missionvale pilot a vertical farming project, providing hydroponic towers to grow fresh vegetables on-site. Branded "Growing a Sustainable Future Together," the initiative created both food security and pride, with green crops thriving where once only scarcity grew.

While emergency interventions like the Buckets of Nutrition campaign offered relief to caregivers of hospitalised children during the festive season, the broader story is one of logistics leveraged for dignity. As Daily Maverick editor Jillian Green noted: "These contributions have not only filled homes with essential items but also filled hearts with hope."

Missionvale's partnership with SA Harvest is a case study in multi-sector collaboration: NGOs, corporates, and media uniting to ensure that surplus food becomes a lifeline: immediate nourishment today and sustainable futures tomorrow.



PROVINCIAL PARTNERSHIPS AND IMPACT



KWAZULU-NATAL: HEALING THROUGH NUTRITION

KwaZulu-Natal is a province where food insecurity collides with fragile health systems, malnutrition, and poverty on a daunting scale. In 2024, SA Harvest's work in KZN illustrated how collective action can change that story. By uniting foundations, hospitals, sports organisations, and grassroots NGOs, surplus food became a powerful tool for both healing and resilience.

PARTNERS IN HEALING

Through its partnership with CHOC Childhood Cancer Foundation, SA Harvest ensured that children receiving outpatient cancer treatment in Durban returned home with the nutrition they needed to recover. High-protein foods helped build immunity, and parents expressed profound relief that their children's healing would not be jeopardised by empty cupboards.

Similarly, working with the Robin Hood Foundation and the KZN Department of Health, SA Harvest reached malnourished children at Stockville Clinic and Northdene Community Centre. Here, more than 80% of children were enrolled in "re-feeding" programs. Surplus food deliveries provided a safety net for families in crisis, while restoring dignity to mothers who could offer their children a full meal.

SPORT AS SOLIDARITY

Partnerships in KZN extended beyond clinics and kitchens. In 2024, SA Harvest teamed up with the Sharks Foundation, leveraging sport's unique power to mobilise communities and inspire hope. The collaboration saw professional athletes and volunteers join in food packing and distribution efforts, helping to spotlight hunger in the province and channel resources to those who needed it most. These activations went beyond charity: they positioned food security as part of a shared community effort, rooted in pride and belonging.

HOSPITALS AND HEALTH NETWORKS

SA Harvest also collaborated with hospitals like Victoria Mxenge in Umlazi, where hundreds of children in paediatric and burns wards were supported through food deliveries. By working with hospital social workers and health departments, SA Harvest ensured that food relief reached not only patients but also their families, who often endure long stays with little or no income.





SYSTEMIC IMPACT

In KwaZulu-Natal, every delivery carried more than nutrition: hope. Surplus food relieved pressure on health systems, enabled grassroots organisations to focus on their broader missions, and demonstrated how diverse partners (from NGOs and foundations to sports organisations and corporates), can co-create solutions.

Together, these collaborations proved that food is not just medicine for the body. In KZN, it was also medicine for the spirit: restoring dignity, solidarity, and possibility in communities facing extraordinary hardship.



GAUTENG: RESTORING DIGNITY IN CRISIS

In South Africa's most urbanised province, food insecurity is hidden in plain sight. Behind the sprawl of Johannesburg and Pretoria lie countless families in townships and informal settlements where daily hunger is the norm. In 2024, SA Harvest's partnerships in Gauteng illustrated how surplus food can become the backbone of dignity — allowing organisations to redirect their scarce resources to education, skills, and healing.

COMMUNITIES IN TRANSITION

In Orange Farm, one of the country's largest informal settlements, the Childhood Roads Institute became a symbol of solidarity. With SA Harvest's ongoing deliveries, the Institute

was able to sustain its feeding schemes and drop-in centre for orphans and vulnerable children. Parents described the food support as "a symbol of hope and humanity" in an area where unemployment and poverty are endemic.

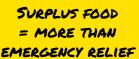
NETWORKS OF CARE

Across Gauteng, SA Harvest also worked through community clinics, small NPOs, and faith-based groups, ensuring that surplus food reached households often overlooked by formal systems. By supplying reliable nutrition, these partnerships created the stability needed for caregivers to focus on education, safety, and skills development instead of the daily scramble for food.

SYSTEMIC IMPACT

In Gauteng, surplus food proved to be more than emergency relief. It became a catalyst for continuity, keeping children in school, sustaining counselling services, and allowing shelters to provide holistic care. In a province defined by stark inequality, food security became the first step towards restoring dignity and rebuilding futures.







Keeping children in school



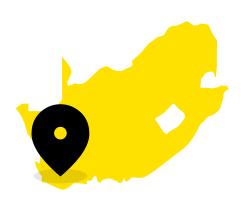
Sustaining counselling services



Allowing shelters to provide holistic care



Food security = first step towards restoring dignity & building futures



WESTERN CAPE: SAFE HAVENS & YOUTH EMPOWERMENT

In the Western Cape, hunger intersects with urban poverty, crime, and generational disadvantage. Yet it is here that many grassroots organisations are showing how food can be the foundation of safety, stability, and empowerment. SA Harvest's partnerships in 2024 strengthened these community anchors, enabling them to expand their reach far beyond daily meals.

FEEDING AND EMPOWERING YOUTH

The 123 Movement, born on the Cape Flats, turned SA Harvest's surplus food into thousands of meals through its four community kitchens. But the impact extended further: with reliable food support, the organisation expanded its youth programs: mentoring, motivation, and skills training, proving that nourishment can be the gateway to purpose and empowerment.

HOMES OF SAFETY

In Khayelitsha, Abaphumeleli Home of Safety, founded by "Mama Evelyn," offered shelter and care to 40–50 orphaned and neglected children. SA Harvest's ongoing food deliveries allowed Abaphumeleli to serve 250 meals a day, not only to its residents but also to destitute families in the surrounding township. For children recovering from trauma, consistent meals became a gift of stability, and for the community, the home became a beacon of Ubuntu.



In Kuils River, HOPE (Helping On Purpose to Empower) acted as a hub, redistributing SA Harvest's food to 18 smaller organisations across the Cape Flats. This multiplier effect meant that dozens of kitchens, crèches, and senior centres received steady supplies. At the same time, HOPE integrated food support into its skills training and income-generation programs, ensuring that development and dignity went hand in hand.



From youth empowerment to shelters and redistribution hubs, SA Harvest's partnerships in the Western Cape illustrated the power of food as foundation. By ensuring stability in the most basic human need, these organisations could focus on the deeper work: protecting children, mentoring youth, and breaking cycles of dependency. Together, they transformed surplus food into a platform for resilience and hope.







EASTERN CAPE: SEEDS OF RESILIENCE

The Eastern Cape remains one of the provinces hardest hit by poverty and hunger, but it is also where stories of resilience are flourishing. Through partnerships with organisations like Missionvale and iThemba Kuluntu, SA Harvest has helped ensure that rural villages and urban townships alike have access to nutritious food, while building local farming projects that reduce long-term dependency. Here, surplus food has not only prevented hunger today but planted the seeds of systemic change, proving that the most vulnerable communities can also be the most innovative when given the resources and trust to grow.

CLOSING REFLECTION

Our partnerships with community-based organisations prove that rescued food is not an end in itself, but a beginning. Each delivery of surplus food frees up scarce resources for schools, shelters, and clinics; each collaboration with local leaders creates the conditions for dignity to take root. In 2024, these frontline organisations turned food into futures — stabilising families in crisis, empowering youth, and planting the seeds of resilience in communities across South Africa.

Together, we are building more than a logistics chain. We are building a chain of trust, care, and solidarity that stretches from farms and corporates to kitchens and classrooms. This is the true power of partnership: transforming what would have been wasted into nourishment, hope, and the promise of systemic change.









FINANCIAL REPORT

REVENUE

Total Revenue	48 261 756
In-Kind Donations (at cost price)	25 778 904
Monetary Donations	22 482 852

OPERATING EXPENSES

Accounting Fees	240 000
Advertising & Marketing	1 127 056
Auditor's Remuneration	20 000
Bank Charges	215 848
Computer Expenses	183 686
Consulting Fees	424 285
Courier & Freight	7 877
Digital Platform	119 378
Distribution of In-Kind Donations	25 778 904
Employee Costs	9 779 234
Entertainment	34 306
Insurance	288 129
Legal Expenses	131
Motor Vehicle Expenses (Vehicle repairs, management fuel allowances, fines and penalties, tracking)	509 921
Municipal Expenses	310 147

Total Operating Expenses	49 406 941
Travelling Expenses (Motor vehicle rental, toll fees, fuel costs, accommodation, management travel, flights, food allowance)	3 748 901
Training	54 356
Telephone Expenses	275 757
Supplies & Warehouse Equipment	138 820
Staff Welfare	118 372
Staff Uniforms	97 807
Security	11 655
Secretarial Fees	44 150
Repairs & Maintenance	42 279
Rent Paid	739 110
Refrigeration Costs	41 098
Project Costs	4 703 079
Procurement	216 000
Printing & Stationery	35 131
Packaging	101 524

AUDITED FINANCIALS

The 2024 financial year marked an important step forward in transparency and completeness of reporting. Total reported operating income, including in-kind donations, was R48.26 million (2023: R10.56 million).

Because in-kind donations are now recognised at donor cost price (R25.78m), this year's reported income and expenses are significantly higher than in prior years. These contributions are non-cash and fully distributed at no cost to beneficiaries, meaning they do not affect the organisation's cash surplus or reserves but provide a more accurate picture of the value of resources mobilised.

Monetary donations — the primary source of funding for operations — increased to R22.48m (2023: R10.56m), highlighting growing donor support. After program costs (excluding in-kind distribution), operational and support costs totalled R19.28m. This reflects the ongoing scale-up of operations nationwide and a continued focus on cost efficiency.

FUNDING MIX

For the first time, 2024 reporting includes the **cost price of in-kind donations** (R25.78m). While these are non-cash resources, their inclusion provides a more accurate picture of the total value of food rescued and redistributed.

Monetary donations (R25.78m) remain the primary driver of operational capacity, showing strong growth year-on-year and ensuring sustainability of the core food rescue operations.

TRANSPARENCY NOTE

Transparency and accountability underpin every aspect of our financial management. As a registered Public Benefit Organisation, we comply with all statutory requirements, including issuing Section 18A tax certificates for qualifying donations. Our audited financial statements are prepared under IFRS for SMEs and independently reviewed to ensure accuracy and reliability.

We maintain a comprehensive Section 18A register and report all required donation data to SARS through the annual IT3(d) return. This ensures donors can confidently claim the tax benefits to which they are entitled.

Importantly, all rescued food is delivered free of charge, ensuring CBOs can reinvest scarce resources into services that restore dignity — from safe housing to education. Our commitment to transparency and conservative reporting builds trust with donors, partners, and beneficiaries, demonstrating that every rand and every kilogram of rescued food is used responsibly to achieve maximum impact.

For the financial year 1 March 2024 to 28 February 2025, the organisation's Section 18A register and reconciliation process successfully accounted for approximately 98% of total revenue. This represents an exceptional level of compliance and traceability for a Public Benefit Organisation managing the volume and diversity of donations received by SA Harvest. The result reflects the integrity and sophistication of the organisation's financial systems and financial reporting framework, and underscores its continued commitment to maintaining the highest standards of transparency and accountability.

LOOKING AHEAD (2025 & BEYOND)

STRATEGIC PRIORITIES

As we move into 2025 and beyond, SA Harvest's focus is clear: to transform food rescue from an emergency response into the backbone of a dignified, equitable food ecosystem in South Africa. Our journey so far has proven that systemic change is possible when courage meets collaboration. The years ahead will be about deepening impact, strengthening trust, and building infrastructure that lasts far beyond a single meal.

MULTI-SECTOR FOOD ECOSYSTEM

Development of the Multi-Sector Food Ecosystem is a defining step in our systemic approach. Our aim is to optimise the direction of resources from corporates, retailers, philanthropic foundations, and aligned sectors into long-term infrastructure: community kitchens, cold storage facilities, logistics capacity, and training programmes. By investing in systemic dignity rather than short-term relief, the collective will enable community-based organisations (CBOs) to operate with consistency, resilience, and independence. It is not iust a coalition, but a collective commitment to a future where no South African faces hunger.

SCALING PARTNERSHIPS

In 2025, our partnerships will expand in both breadth and depth. Corporates, retailers, and industry associations are no longer donors or sponsors, they are dignity partners. Together, we will co-create more initiatives that unlock surplus food, mobilise logistics, and invest in community resilience. Our ambition is to build a truly multi-sector coalition that recognises hunger as not only a social crisis but also an economic and environmental issue. Every partner who joins this mission strengthens the multiplier effect: more food rescued, more emissions prevented, more dignity restored.

DATA & TECHNOLOGY FOR TRANSPARENCY

Transparency remains central to building the trust of our funders, partners, and beneficiaries.
Our investments in data and technology will accelerate in 2025. With a strengthened CRM system, we will track every partner contribution and beneficiary outcome in real time. Through Power BI, we will present clear, accessible dashboards that demonstrate not just what we do, but the systemic impact it creates.



OUR ROADMAP

The road ahead is ambitious but necessary: build the collective, deepen partnerships, harness data, and keep dignity at the heart of every action. By aligning infrastructure, relationships, and transparency, we are not just looking ahead - we are building ahead. A South Africa where hunger is history is not a dream; it is a roadmap.





2027 & Beyond

SYSTEMIC DIGNITY REALISED

Milestones:

- Fund reaches scale with long-term pooled commitments
- Network of sustainable community kitchens & food hubs across all provinces
- Measurable reduction in hunger levels & CO₂ emissions prevented
- A future where hunger is history

CALL TO ACTION

The hunger crisis is urgent, but it is not inevitable. Every year, millions of tonnes of good food are wasted while millions of South Africans go to bed hungry. We know this story can be rewritten. By rescuing surplus food, mobilising logistics, and empowering community-based organisations, we restore dignity and possibility. But true systemic change requires a collective effort.

We call on funders, corporates, retailers, and partners to step into this movement. By joining the Multi-Sector Food Ecosystem, you can help build the infrastructure that ensures no meal is lost and no potential wasted:

community kitchens, cold storage, logistics capacity, and training that enable resilience. With transparent data systems, every contribution will be tracked, measured, and shown to create long-term impact.

This is more than a partnership. It is a shared commitment to ending hunger in our lifetime. Together, we can transform waste into nourishment, and despair into dignity.

THE TIME IS NOW. THE FUTURE IS OURS TO SHAPE. TOGETHER, WE CAN MAKE HUNGER HISTORY.

Rescue Food. Nourish Communities.



saharvest.org